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PORTFOLIO AND EXPERIENCE PRESENTATION

DL INVEST GROUP





INVEST SUCCESSFUL BUSINESS MODEL

DL Invest Group is one of the most dynamically growing developers and investors in Poland, operating on the commercial real estate market for over 15 years.

The Group's business model assumes full implementation of the investment process based on the group's internal structure, and then actively managing projects as a long-term owner, offering clients high quality, not only at the time of commissioning, but also throughout the life of the project, ensuring the ability to respond flexibly to tenants' needs.

Confirmation of many years of experience and competence

is the diversified property portfolio, and the lease of space remains at a very high level, among other things, this has resulted in successful asset disposals every four years, which confirm the quality and market liquidity of the assets. The strength of DL Invest Group is the specialisation built up over the years in three selected commercial property segments:

WAREHOUSES



WAREHOUSING FACILITIES

large warehouse parks with a leasable area of 100,000-300,000 sqm with warehouse and production functions, as well as tailor-made projects (BTS), created on the basis of individually identified tenants' needs, including urban developments in SBU format.

OFFICES



OFFICE COMPLEXES

The mixed-use complexes combining office, service and retail functions are being developed in response to the market demand for service centers. Their aim is to satisfy all daily needs of users - employees of the complex.

SHOPPING



SHOPPING PARKS

facilities with a leasable area of 3,000 - 6,000 sq.m as an alternative to large-scale shopping malls and e-commerce developments aimed at satisfying everyday consumer needs based on strong discount brands.

GROUP'S STRATEGY - We do not carry out speculative investments, but **only pre-let projects** within the framework of the owned and acquired land bank, with building permits and **guaranteed financing**.

ASSETS

547m €

Group's assets as of Q1 2023 (2.46 bn PLN)

LINK: PORTFOLIO

ASSETS for 2024-2027

1,500bn €

Group's assets for 2024-2027 based on its land bank

LINK: PIPLINE

RENTAL LEVEL

97%

maintained rental level of the real estate portfolio as a confirmation of quality

SPECIALISTS

180

within the Group's internal structures as a guarantee of a flexible approach

EXISTING GLA



DL GREEN POLICY

BREEAM certification of all investments, adoption of a corporate ESG policy, independent certification of ESG policy compliance by SOPs







COMPETITIVE ADVANTAGE BASED

ON A UNIQUE BUSINESS MODEL





The strength of DL Invest Group, as well as its value and guarantee for the tenant, is a unique business model, successfully implemented for 15 years, which combines the common interest of the tenant and DL Invest Group, which as a landlord, developer and ultimate long-term owner of the property, based on internal structures, actively manages the project to generate additional value for the tenant, thereby acting in its own interest and striving to meet all the needs of the tenant to maximize the long-term use of the building in the highest standard.

Competing business models are based on the "build and sell" principle, which reduces the tenant to an element of the investment product, which is often sold together with the project while it is still under construction. Such a business model not only cannot guarantee quality and actions in the interest of the tenant, but what is more, it makes it in the interest of the developer that the tenant, after the sale, is dissatisfied with the project, does not renew the contract and thus relocates to a new facility, coming out to the market with a new demand.

DL Invest Group's business model is a guarantee of:



the highest quality facility — it is in our interest that the property is constructed to the highest quality as it will be used by us as landlords under lease for a period of more than 20 years. Among other things, in order to eliminate additional costs during the use of the facility and problems that may arise on the part of the tenant due to defects and interruptions in business operations, we pay special attention to the quality of the execution and management of the facility.



a flexible approach to the tenants' expectations, Thanks to which we strive to extend and renew the lease, which is the overriding objective and thus a guarantee for the tenant as to the quality of service. Confirmation of the above are completed buildings with a total value of over EUR 547 million with a 97% occupancy rate.



full responsibility we have as owners for the impact of the project, including, for example, social conflicts or traffic problems.

It is the business model of DL Invest Group which guarantees quality and an approach based on a long-term relationship with the tenant, in connection with several decades of depreciation of the project, which requires us to constantly increase the value of the project and maintain long-term relations, meeting the expectations of the tenant, in terms of changing requirements such as changing the arrangement or increasing or decreasing the size of the space. Only this business model is a kind of guarantee for you of the quality of use of the space throughout the lease period.

To guarantee our tenants the **lowest cost of management and maintenance of the property**, the entire management process, is based on the **internal structure** of DL Invest Group, without indirect costs and margins of external asset management companies. Management based on an internal staff structure aims not only to eliminate indirect margins but, in particular, to guarantee the highest quality and direct communication with tenants.













GROWTH STRATEGY BASED ON THE WAREHOUSE SECTOR

- •The Group does not build speculative projects. Objects will only be developed if a pre-leasing agreement is signed, and senior financing is obtained.
- •90% of our activity will be based on the warehouse sector based on an expanded land bank.
- •The DL Green strategy is implemented as a response to market expectations and is further supported by BREEM certification for new investments.
- **EXPANDED LAND BANK BASED ON THE WAREHOUSE SEGMENT**
 - Development potential in excess of 680.000 GLA of which more than 590.000 GLA within the fastest growing warehouse segment in Europe. Thanks to its land bank, partial participation in own contributions to bank financing is guaranteed, and thus implementation of the adopted strategy without the need to engage significant own funds and acquire additional new land.
- **EXTENSIVE GROUP STRUCTURE** 3 Over the years, DL Invest Group has developed the ability to efficiently implement real estate projects from the acquisition of land at a good price, through the design and construction process to obtaining permission to use the facility - based on experienced experts forming a permanent team of over 180 employees of DL Invest Group.
- COMPETENCE IN GENERAL CONTRACTING

DL Invest Group as general contractor, not only controls the construction process, in terms of schedule and costs, but in particular by combining the functions of property owner and general contractor. We respond flexibly and quickly to all expectations and changes required by the tenant, during construction and use of the facility. These competences are confirmed by successfully completed projects ranging from revitalization of historical buildings (DL Vintage Gliwice), through realization of A+ class office buildings (DL Piano Katowice) to specialized production facilities (Hutchinson Debica). These unique competences combined with competence in the field of commercialization of projects, provide in the long term a guarantee for the quality and safety of real estate implemented and maintained in the portfolio of DL Invest Group. The above is confirmed by the selection of DL Invest Group by the world's largest logistics company DHL as Managing Partner of JV DHL&DL.

DIVERSIFICATION OF ASSETS AND A STABLE FINANCING STRUCTURE

The Group is present in three commercial real estate sectors: retail, office and warehouse, has excellent relationships with Polish and foreign financial institutions, as evidenced by the fact that in 2021 the European Bank for Reconstruction and Development, which granted the Group financing in the amount of EUR 72 million for the construction of environmentally certified green warehouses, became a financing partner in the warehouse segment. Almoust 90% of the EBRD debt was repaid upon completion of the construction phase. In 2023, the group obtained an additional amount of EUR 34.7m to finance new projects . As part of the cooperation DL Invest Group undertook to certify all investments with BREEAM, formalization of Green financing framework confirmed by an independent certifying body (Second Party Opinion). In 2022 Macquarie Capital Principal Finance has provided DL Invest Group with €123.4 million in senior secured financing, in 2023 additional amount of 17.9 million has been granted.

ASSETS LIQUIDITY

The Group owns high-quality assets with high liquidity. In order to confirm the market value and significance of the real estate owned by the Group, the Group every 4 years, irrespective of the economic situation, successively sells stabilised assets significant from the point of view of further development of the Group, e.g. the transaction of sale of assets connected with JV with DHL to DHL. Value and cyclicality of transactions confirm high attractiveness of real estate.

SUCCESSFUL RESTRUCTURING PROJECTS

The restructuring of so-called difficult projects, which were acquired at a significant discount to market value and thus required modernisation, recommercialisation or a change in functionality, combined with project redevelopment, carried out on the basis of internal structures, not only confirms our competence in acquiring projects for restructuring and thus generating high rates of return, but also, in particular, provides a guarantee for the quality and security of the commercial property portfolio which we maintain and actively manage.





KEY PARTNERS OF DL INVEST GROUP



DYNAMIC GROWTH IN THE LEADING LOGISTICS PARKS SEGMENT

Key banks financing the group's growth with a strong track record of cooperation for more than 15 years













In 2022 Macquarie Capital Principal Finance has provided DL Invest Group with €123.4 million in senior secured financing. Long-term investment financing based on a 3-year term with options for extension will be fully financed from Macquarie's balance sheet. In 2023 additional amount of € 20 million has been granted. Macquarie is financig 12 projects.



The European Bank for Reconstruction and Development (EBRD) is supporting green real estate development with a €72 million loan to DL Invest Group to firance 6 projects (85 595 GLA). In 2023, the group obtained an additional amount of € 34.7m to finance 3 new projects (21 409 GLA).



DL Invest Group selected as Managing Partner of the "DHL-DLJV" venture with DHL - the world's leading logistics company. For the provision of dedicated, environmentally friendly, warehouse space.



SPO, ESG & FRAMEWORK REPORTS COMPLETED









AS A CONFIRMATION OF OUR GREEN APPROACH

ALL PROJECTS IN THE PORTFOLIO ARE BREEAM CERTIFIED



Second-party Opinion

DL INVEST GROUP GREEN FINANCE FRAMWORK





RAPORT ESG DL Invest Group

In DL Invest Group, we believe that our business should bring wide-ranging benefits to all stakeholders as well as to local communities and the environment.

The report we have created is intended to provide investors with comprehensive information and an in-depth analysis of our activities on the basis of 3 parameters: environmental, social responsibility, corporate governance.

GREEN FRAMEWORK Green Financing Principles DL Invest Group

This Framework complies with the International Capital Markets Association Principles for Green Bonds 2021 and the Credit Markets Association Principles for Green Loans 20212.

It is the aim of DL Invest Group to fully comply with the best market practices and to transparently communicate: use of proceeds, the project evaluation and selection process, management of impacts, reporting, external verification.







STRUCTURE & ORGANIZATION

DL INVEST GROUP



STABLE EXECUTIVES



MANAGEMENT BOARD



Dominik Leszczyński - CEO, Founder

Founder of DL Invest Group responsible for the strategy, management and supervision of the Group's individual processes. He has been conducting development activity since 2004, in 2006 he founded a real estate fund under the name DL Invest Group. A graduate of the Faculty of Law and Administration of the University of Silesia.



Wirginia Leszczyńska - COO, Co-Founder

As the sister of Dominik Leszczyński, she has been holding managerial positions within the DL Invest Group for over 10 years. As a Licensed Property Manager (license number 26401), she specializes in the commercialization of logistics real estate. A graduate of the University of Economics in Katowice.



Tomasz Brodzki - CPO, Vice President of the Management Board for Investment Projects

Asociated with DL Invest Gro-up for many years, holding managerial positions. Respon-sible for the proper course of construction processes. M.Sc. In construction and econo-mics, he has over 20 years of experience in the construction industry, e.g. in Lidl and Metro Group projects.



Aneta Kulik - Management Board Proxy

A graduate of the University of Silesia in Katowice, she also studied at ESDES Business School in Lyon- France. She has many years of experience in performing management functions in the financial sector. For more than 5 years associated with DL Invest Group, she focuses primarily on the commercialization of its facilities.





Jakub Machul - Consolidation and Finance Manager

A graduate of UE University in Katowice. Over 13 years in Audit (BIG 4 as Manager) experience in: GPW companies, consolidation, MSSF. Expert in finance and accounting, responsible for financing and consolidation. Supervision of finance and accounting department. Is finalizing the process of the license of a statutory auditor.



Sebastian Lech - Operations Director for Contracting and Investment Financing

14 years of experience in the STRABAG corporation as the Financial Director. A graduate of Law at the A. Mickiewicz University in Poznań, he received the title of L.L.M. Master of German and Polish Law at the European University Viadrina Frankfurt Oder, in DL Invest Group responsible for contracting and preparation of new investments.



Dorota Tokar

Deputy Financial Director - Treasury

A graduate of the Silesian University of Management, with over 17 years of experience, which she gained i.a. at the Hungarian investor TriGranit Development Corporation. Associated with DL Invest Group for 7 years, currently holds the position of Deputy Financial Director responsible for the Treasury area.



INTERNAL STRUCTURE & STABLE PROCESS

To guarantee our tenants the lowest cost of management and maintenance of the property, the entire management process, is based on the internal structure of DL Invest Group, without indirect costs and margins of external asset management companies. Management based on an internal staff structure aims not only to eliminate indirect margins but, in particular, to guarantee the highest quality and direct communication with tenants.

WELL THOUGHT OUT PROCESS

- 1. RECOGNITION OF THE TENANT'S NEEDS
- 2. ANALYSIS OF OPTIONS
- 3. PROCESS MANAGEMENT
- 4. EVALUATION AND IMPROVEMENT



BUSINESS RELATIONSHIPS
BASED ON RESPECT AND
TRUST & INCREASE IN
PROPERTY VALUE



PHASE I

EXPANSION PROJECT PREPARATION

DEPARTMENTS: EXPANSION, COMMERCIALIZATION, DESIGN

- local market identification in terms of available locations, labor market, available infrastructure
- identification of key customer needs
- preparing the optimum functional concept of the project

PHASE II

DESIGN AND PREPARATION FOR GENERAL CONTRACTING

DEPARTMENTS: DESIGN, GENERAL CONTRACTOR, COMMERCIALIZATION

- preparing a construction project in accordance with the customer's expectations
- analysis of the project's environmental impact
- developing an optimized budget and project implementation schedule

PHASE III

PROJECT IMPLEMENTATION AND LEASED SPACE ARRANGEMENT

DEPARTMENTS: COMMERCIALIZATION DESIGN, GENERAL CONTRACTOR

- due to the own general contractor and the design office, the possibility for the tenant to implement changes in the implementation procedures and after handing the project for use
- stabilization by post-implementation solutions adjusting the project to the tenant needs

PHASE IV

STABILIZATION AND PROJECT MANAGEMENT

DEPARTMENTS: MANAGEMENT, COMMERCIALIZATION

- project maintenance cost optimization
- ensuring the highest quality of use and safety
- supervision over the inspections and technical service of the leased space
- 24h service warranty within the DL Welcome



COMMERCIALIZATION & EXPANSION DEPARTMENT

EFFECTIVE SALES STRATEGY — 3 PHASES



COMMERCIALIZATION PROCESS

of leases executed by the internal structure of the commercialization department - without the participation of external agents

PHASE I - PRE-COMMERCIALIZATION

- Analysis of the market, through direct contact with potential tenants.
- Refine a commercialization plan, by identifying the needs reported by tenants and creating. with the help of the design department, a business plan identify key clients.
- Prepare a cost estimate for the entire investment.

PHASE II - MAIN COMMERCIALIZATION

• Innovative approach: 4 independent commercialization teams - teams competition encourages achievement of imposed targets, lead to the quick signing of the most advantageous lease agreements. By intensive contact with the market, the group selects tenants with regard to the type of their services, brand and compatibility with the assumed business plan.

PHASE III - PROJECT STABILIZATION

- Preventive activities constant contact with tenants.
- Revitalization process of adjusting to current market trends and business demand is carried out.
- **Reconstruction** of existing projects, if needed change in the tenant-mix takes place in order to increase the attractiveness of the facility.
- High quality service in internal structure, service department, promptly responds to any tenants' needs related to facility use.
- Re commercialization, a natural process of searching for tenants in the situation of expiring leases that are not subject to renewal. Through direct contact with potential tenants, the process runs smoothly, allowing the project to continually increase its attractiveness.

EXPANSION DEPARTMENT

Expansion directed by projected demand from commercialization departament

- Search for properties for which demand has been created by the Commercialization Department, In cooperation with the Design Department, the Expansion Department prepares the spatial based on a thorough market analysis.
- · Active presence in the field, direct contact with landowners, property searches without the involvement of intermediaries - guarantee property acquisition prices that allow for proper project profitability ratios.
- The Design Department examines the absorption capacity of the land, its development conditions and access roads, identifying solutions to possible problems related to the location and properties of the land.
- development of the property, ensuring that the site's potential is exploited to the greatest possible extent, resulting in projects that are ideally suited to the needs of tenants.
- after consulting with the Design Department, the Construction Department accurately determines the costs of the project, the date of commencement and completion of construction, guaranteeing quality and speed within the internal structures of DL Invest Group.
- The Legal Department and the Finance Department assess the property from a legal and financial perspective, ensuring the viability and certainty of the transaction.



GENERAL CONTRACTOR & DESIGN DEPARTMENT

COMPETENCES FOR OPTIMISING THE CONSTRUCTION PROCESS

GENERAL CONTRACTOR

- It is a unique competence that gives market advantages in all aspects of real estate development.
- Optimisation of project construction costs through the selection of appropriate materials and control of their delivery dates by the combined forces of the Building Department and DL Architecture.
- Direct influence on the construction schedule, where DL Invest Group is the guarantor of meeting deadlines.
- Thanks to DL Invest Group architects, flexible space arrangement solutions and expansion guarantees are provided, which directly lead to business development for Tenants.
- DL Invest Group initiates and manages the various stages of the

- construction process, thus ensuring the highest quality of the projects delivered.
- Optimisation of land acquisition and preparation costs with the cooperation of the Expansion, Construction and Design Departments.
- Competence to modernise and maintain existing buildings through changes in layout, building concepts and usability within the Group's internal structures.
- Structure that allows for the adaptation of existing properties that are acquired and the subsequent redevelopment, rearrangement and providing of the latest technological solutions that increase the value of the acquired assets.

DESIGN DEPARTMENT – DL ARCHITECRURE

- The basis of DL Architecture's activities is to create functionality and usability of the property for its users. For DL Invest Group, this value is more important than artistic architectural creations.
- The team of in-house Designers is responsible for **supporting tenants** from the moment the concept of space arrangement is established, through its updating, to achieving the final effect satisfactory to the tenant.
- The Design Department coordinates the work of the Building Department in terms of cooperation with the Tenants, playing a key role in adjusting
- the space to the Tenants' requirements. During the use of space, during the term of the lease, the Design Department is also available to the tenants in the event of any needs related to modifying the existing arrangement.
- DL Architecture's work is **focused on the most effective use of real estate** conditions in terms of functionality of the emerging space in relation to the highest quality of materials used.



TOMASZ BRODZKI

CPO, DIRECTOR OF PROJECTS

DEPARTMENT



MANAGER OF DESIGN
DEPARTMENT



MANAGEMENT DEPARTMENT

FULL RANGE OF SERVICES AS A GUARANTEE OF SAFETY

FACILITIES MANAGEMENT DEPARTMENTHEAD

PROVIDED TOP QUALITY

Our services are certified by property audits conducted by reliable external experts. To ensure you receive the highest quality of service, we conduct a detailed analysis of every aspect of the property's operation.

SAVINGS

Cost optimisation, and thus directly related savings on your side, is our priority. Ongoing financial analysis and full automation of processes allow for precise budget planning. The tools and improvements we introduce significantly reduce the operating costs of your facilities.

GUARANTEE OF SAFETY

An essential element of our activity, on the basis of which we have been building your trust for 15 years, is the supervision and constant implementation of subsequent necessary procedures aimed at ensuring the highest level of comfort combined with the maximum guarantee of safety..

IMMEDIATE ASSISTANCE

Thanks to our specialised staff with many years of experience and constantly expanding competences, through a dedicated team of carrers we respond immediately to the needs reported, both in technical and commercial terms.

AN EXTENSIVE TEAM OF SPECIALISTS

Ongoing and direct supervision of the technical condition of the facility allows for the elimination of any possible faults and guarantees that the facilities are maintained in perfect technical condition.

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Artur Hetman

DIRECTOR
OF THE FACILITIES
MANAGEMENT
DEPARTMENT



Dariusz Bartecki

DIRECTOR
OF COOPERATE SUPERVISION
IN THE FACILITIES
MANAGEMENT
DEPARTMENT







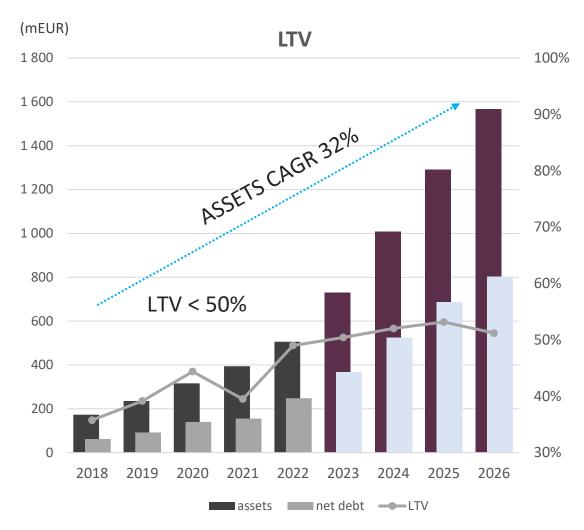
KEY FINANCIAL DATA

DL INVEST GROUP

9

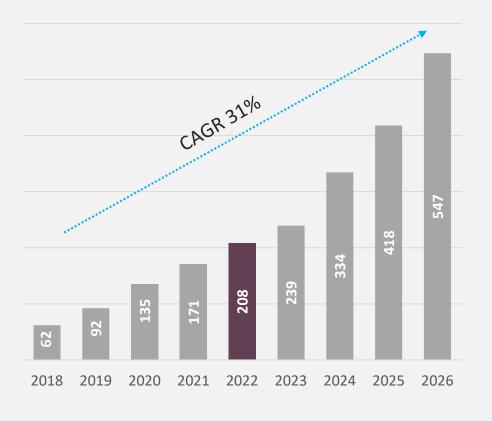
STABLE AND REPETABLE GROWTH

KEY FINANCIAL DATA





EQUITY (mEUR)

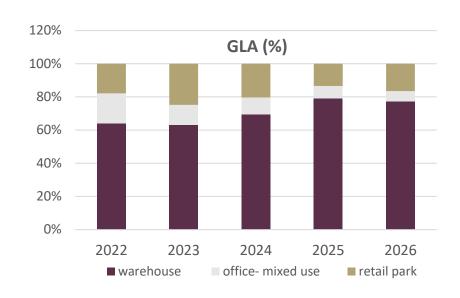


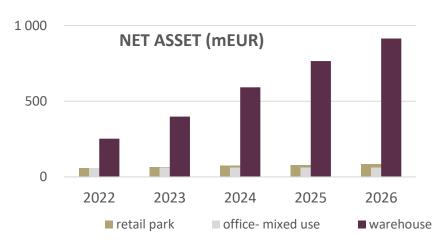


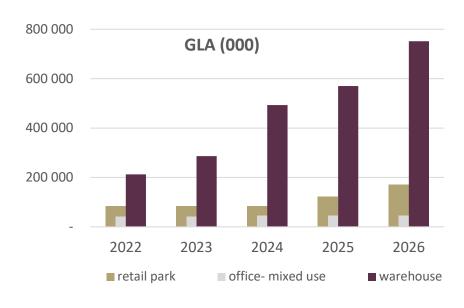


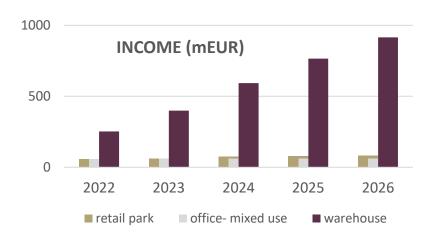
DOMINANT WAREHOUSE SEGMENT

















PORTFOLIO PRESENTATION

DL INVEST GROUP



GREEN CERTIFCATIONS FOR ALL OUR PROJECTS









AS A CONFIRMATION OF OUR ECOLOGICAL APPROACH

ALL PROJECTS IN THE PORTFOLIO ARE BREEAM CERTIFIED



Second-party Opinion

DL INVEST GROUP GREEN FINANCE FRAMWORK



RAPORT ESG DL Invest Group

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GREEN FRAMEWORK Green Financing Principles DL Invest Group

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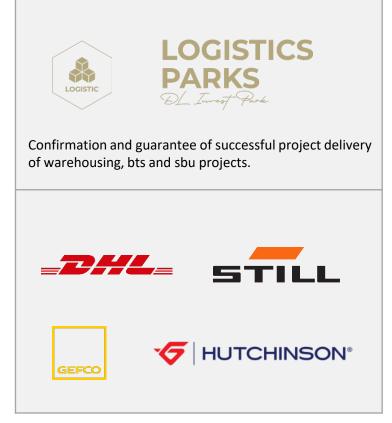




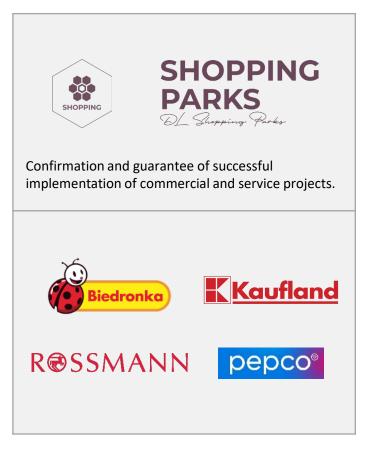
KEY TENANTS OF DL INVEST GROUP

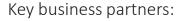


AS A CONFIRMATION OF REVENUE DIVERSIFICATION AND GROUP SECURITY



























SPECIALISATION WITHIN WAREHOUSE **SEGMENT**

A key role in the development of DL Invest Group is played by warehousing facilities operating under the brand **DL Invest Park.** Listening to the needs of tenants and carefully following the trends in the market for warehouse space results in facilities with the **highest standard of Class A**, ensuring a full infrastructure and a number of facilities for users of the property. Warehouse space offered by DL Invest Group has a guaranteed possibility of expansion and flexible arrangement of space during the entire life of the project.

offices (the investor uses his many years' experience in the office real estate market) in the format: warehouse centres, built-to-suit facilities urban facilities in a small business unit format.

DL Invest Park logistics parks provide comfort for employees not only in terms of work ergonomics, but also thanks to above-standard solutions concerning: guaranteed expansion, dedicated public allowing tenants to build their employer branding within a given location, limiting the risk of losing





EXISTING

- 1. DL INVEST PARK ELBLAG
- 2. DL INVEST PARK PŁOCK
- 3. DL INVEST PARK TERESIN
- 4. DL INVEST PARK LEGNICA
- 5. DL INVEST PARK KLUCZBORK
- 6. DL INVEST PARK PSARY
- 7. DL INVEST PARK DABROWA G.
- 8. DL INVEST PARK DEBICA
- 9. DL INVEST PARK DĘBICA HIII
- 10. DL INVEST PARK CZECHOWICE D.
- 11. DL INVEST PARK BIELSKO-BIAŁA
- 12. DL INVEST PARK SEDZISZÓW

IN PROGRESS

- 1. DL INVEST PARK TERESIN II
- 2. DL INVEST PARK RZESZÓW

PLANNED

- 1. DL INVEST PARK TERESIN III
- 2. DL INVEST PARK PSARY SEG. D
- 3. DL INVEST PARK **IMMOBILE INVEST**
- 4. DL INVEST PARK SIEWIERZ











WAREHOUSE – SELECTED OPERATING OBJECTS



PROJECT	GLA (m²)	KEY TENANTS	RENTAL LEVEL	YEAR OF CONSTRUCTION
DL INVEST PARK PSARY C3	41 063	-DHL =	100%	2020
DL INVEST PARK DĘBICA	20 926	## HUTCHINSON®	100%	2017
DL INVEST PARK DĘBICA II	28 510	HUTCHINSON® MEDIVET	100%	2020
DL INVEST PARK BIELSKO-BIAŁA	10 350	InPost out of the box	100%	2020
DL INVEST PARK PSARY C2	20 067	stokrotka	100%	2019
DL INVEST PARK PSARY C1	11 298	STILL GEFCO mediaexpert 0	100%	2018
DL INVEST PARK DĄBROWA GÓRNICZA	9 995	HANEX	100%	2020
DL INVEST PARK TERESIN I	34 890	stokrotka Dr.Max ⁺	100%	2022
DL INVEST PARK CZECHOWICE	22 600	<u>Valeo</u>	100%	2022
DL INVEST PARK KLUCZBORK	5 460	InPost out of the box	100%	2022
DL INVEST PARK LEGNICA	6 500	InPost out of the box	100%	2022
DL INVEST PARK PŁOCK	9 000	- InPost out of the box	100%	2022
DL INVEST PARK ELBLĄG	6 500	- InPost out of the box	100%	2022
DL INVEST PARK SĘDZISZÓW*	12 700	SaarGummi Group	100%	2023
	239 859			

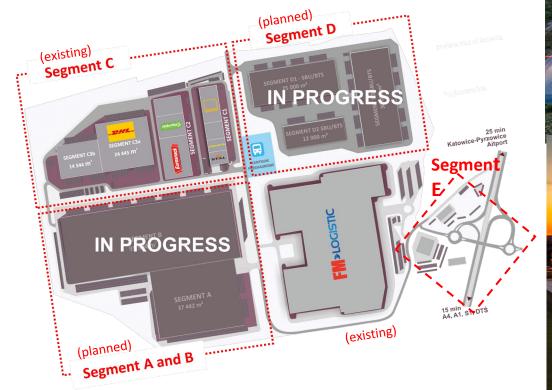


DL INVEST PARK PSARY



EXAMPLE OF LARGE WAREHOUSE CENTRE

An example of a warehouse centre in which the tenant is guaranteed full accompanying infrastructure and unlimited expansion. A total of over 320,000 GLA within a multi-functional investment park.













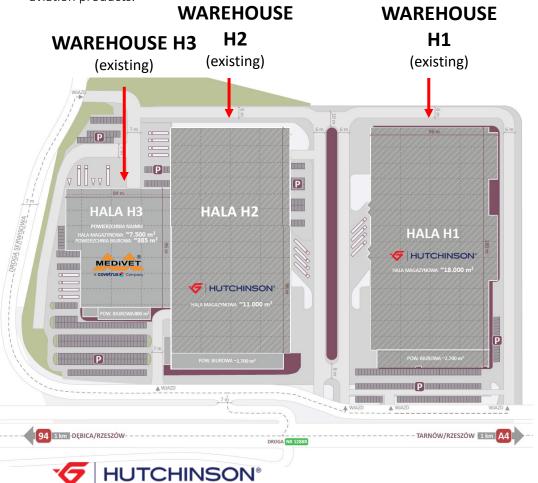




DL INVEST PARK DEBICADEDICATED BTS PROJECT

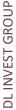


An example of implementation of another BTS facility as part of the expansion of the Hutchinson production centre - a total of over 52,000 GLA. A facility dedicated to the world's leading manufacturer of automotive, industrial and aviation products.







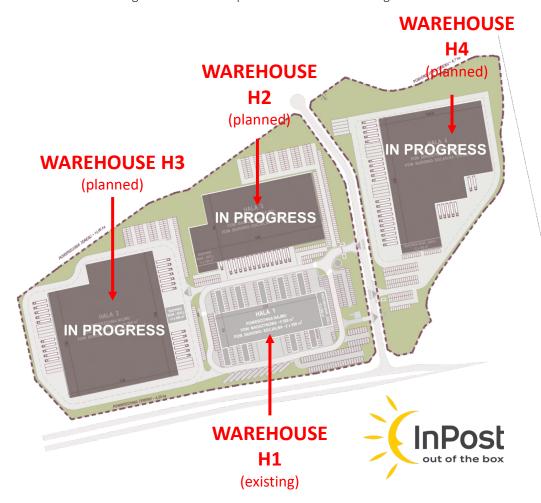




DL INVEST PARK LEGNICADEDICATED SBU CITY WAREHOUSE



A **6,500 GLA** project in the form of a city warehouse (SBU), dedicated to InPost, created on the basis of DL Invest Group standards for the e-commerce market, while maintaining the standard shape and shell of the building







LOGISTICS PARKS - IN PROGRESS / IN PLAN



	GLA (m²)	TENANTS	OCCUPANCY	STATUS					
PROJECTS IN PROGRESS									
DL INVEST PARK RZESZÓW	26 350	STOKROTKA	100%	LEASE AGREEMENT SIGNED, EBRD FINANCING					
DL INVEST PARK TERESIN II	20 250	DR MAX	100%	LEASE AGREEMENT SIGNED, EBRD FINANCING					
DL INVEST PARK BEŁCHATÓW	13 270	WIELTON	100%	LEASE AGREEMENT SIGNED, BNP FINANCING					
DL INVEST PARK PSARY SEGM A	122 400	INDITEX	100%	LEASE AGREEMENT SIGNED, SANTANDER FINANCING PROCEEDING					
PROJECTS PLANNED									
DL INVEST PARK PSARY D1	26 489	BTS	n/a	Plan, building permmited + own Land					
DL INVEST PARK PSARY D2	21 182	Multi tenants	n/a	Plan, building permmited + own Land					
DL INVEST PARK PSARY - E	8 393	SBU	n/a	Plan, building permmited + own Land					
DL INVEST PARK SĘDZISZÓW	36 814	Multi tenants	n/a	Plan, building permmited + own Land					
DL INVEST PARK KIELCE	24 478	Multi tenants	n/a	Option for land					
	299 626								

The Group does not build speculative projects. Objects will only be developed if a pre-leasing agreement is signed, and senior financing is obtained.



REFERENCES





Stokrotka Sp. z o.o. ul. Projektowa 1, 20-209 Lublin tel. (81) 746 07 25, fax (81) 746 09 38 www.stokrotka.pl

Lublin, dnia 11.07.2019 r.

REFERENCIE

Szanowni Państwo,

STOKROTKA, jeden z wiodących operatorów spożywczych w Polsce, poleca firmę DL Invest Group jako rzetelnego i godnego zaufania partnera biznesowego.

Firma STORBOTIA, w zwiątku z ekspansją własnej sieci logistycznej, wybrała Dt. Invest Park Psary/Czeladź jako najłepszą lokalitację dla nowego centrum dystrybucyjnego o powierzchni 900 m2, w zmazko dostępnej powierzchni na terenie hali Cz. Ponadto firmie Dt. Invest Group powierzone wykonanie i adaptację powierzchni aydornie ze standardem STORKOTIA, uzgodnionym podczas negocjacji umowy najimo.

Dl. Invest Group wykazala się dynamika działania, odpowiedzialności, a przede wszystkim elastycznością podczas realizacji przedsjęwajecja. Inwestor szczególnie wyróżniał się indywistualnym podejściem do proczazególnych zagadniań, brogonizacją przey oraz prowadził inwestycję w spoobó zanagosowany i kompetentny, w szczególność biorąc pod uwagę potrzeby STORKOTOK, minnyi dynamike przejektu.

Aktualnie Stokrotka planuje zwiększenie powierzchni najmu o kolejne 4 000 m2, zlecając realizacje i przygotowanie powierzchni ine DL Invest Group, będąc przekonaną o jakości wykonania oraz odpowiedzialnemu podejściu do wspódprzey.



we Barn Tel Librar Spenish (1912)

REFERENCE

Dear Sir od Madam, STDKROTKA, one of the leading food operators

in Poland, recommends DL Invest Group as a reliable and trustworthy business partner.

Due to the expansion of its own logistics

Due to the expansion of its own logistics network, Storichas has chosen DL (invest Park Psany/Czeladž as the best location for a new distribution centre with an area of 6 900 m2, within the available space in warehouse C2. in addition, DL (invest Group was entervised with the construction and adaptation of the space in accordance with the STOKROTHAS standard, agreed during the negotiations of the lease agreement.

DL invest Group showed dynamics, responsibility, and above all feebility in the implementation of the project, investor was particularly distinguished by individual paperada to individual issues, excellent organization of work and led the investment in a committed and competent way, especially taking into account the needs of \$TOKRIDTA, changes and the dynamics of the project.

Currently, Stokrotka plans to increase the lease space by another 4 DOD m2, commissioning the implementation and preparation of the space to DL Invest Group, being convinced of the quality of workmanship and responsible approach to cooperation.



to businesse Bannind Libitary (English M59 1240 200 1111 0000 3777 78) 2. Sed Rejornowy Lublin-Hochod w Lubanez y sedzida yer fer Vit poliny Ludies - Softwarez pintaka yeriana w Rejestine Przed Hebiaryów pod ne ritis 000/0016977. Kepital zaktóżowy 75 933 50. stokrotka:

Opening 1000 MF 1000 MF.

DL Invest Group has been cooperating with Stokrotka, a leading food operator on the Polish market, for many years. In 2019, the cooperation expanded to include the logistics and warehousing segment, Stokrotka located in DL Invest Park Psary a distribution centre with a target rental area of almost 11,000 m2. Stokrotka was founded in Lublin in 1994 as a grocery discount shop; by 2018 it already had more than 500 shops across Poland. In 2013, the company started to develop its own logistics network, situating its warehouses in the most strategic places in the country.



Hutchinson is a global format group, a leader in the automotive, industrial, aerospace and consumer products industries. It is the chemical branch of the Total Group, one of the world leaders in elastomer processing. The Group is present in Europe, North and South America and the Far East. It employs 25,764 specialists in 119 plants in 25 countries.

In Poland Hutchinson is present in Żywiec, Bielsko-Biała and £ódź where it produces mainly for the automotive industry.



FM Logistic is one of the international leaders in various fields of supply chain management. As an independent group, it is recognised as an expert in the consumer goods, retail, perfume and cosmetics, industrial and health markets.

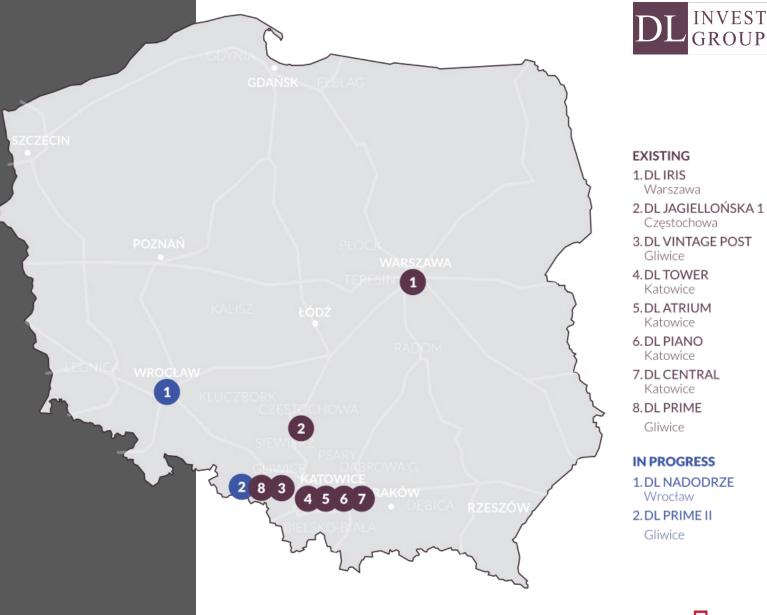
FM Logistic is headquartered in 14 countries and generated revenue of €18.778 billion in IQ 2018.



OFFICE SEGMENT

The flagship of DL Invest Group are mixeduse office investments creating multifunctional office-service-commercial complexes. Their aim is to meet all the daily needs of facility users, from workplaces (offices, coworking) through canteens, laundries, shops to kindergartens, gyms or leisure zones.

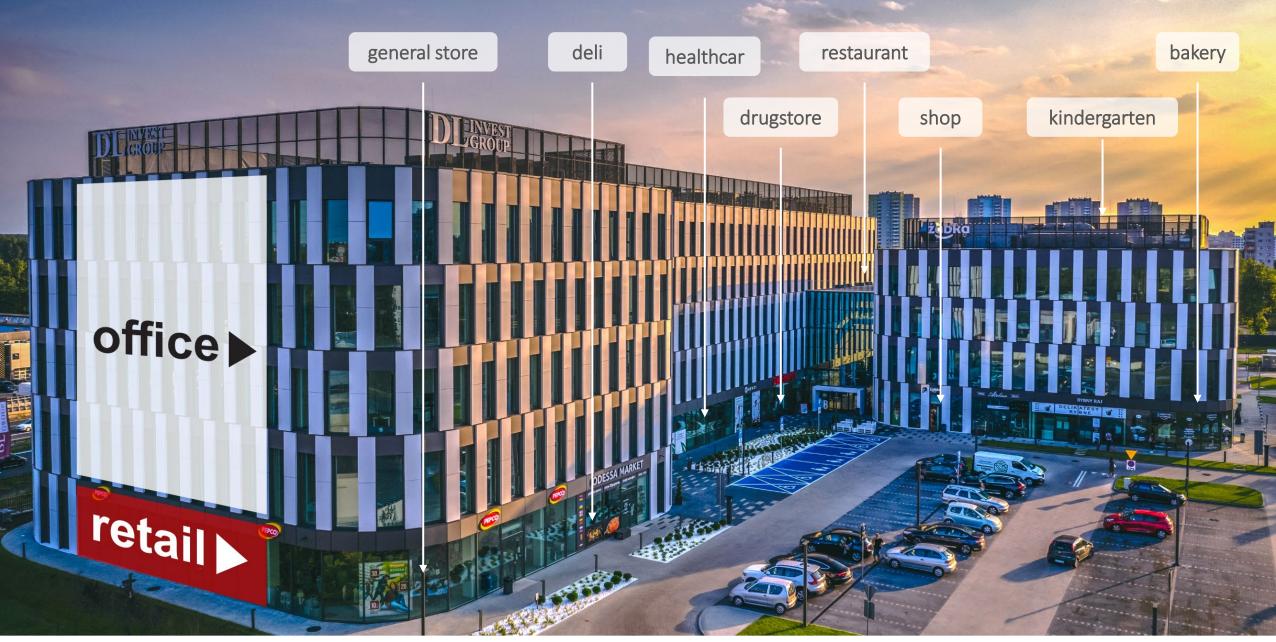
The buildings, which meet the standards of A+ class office buildings, are designed and constructed in accordance with the idea of well building, to give tenants the possibility of comfortable organization of their work time and private life. This is a response to the changing needs of employers, employees and residents of large cities, where the investor operates mainly. The group's portfolio includes modern buildings, but also historic properties that have been revitalized and adapted to the high standards of office real estate. Projects in regional cities based on a diversified portfolio of tenants with long-term leases guarantee stable flows that are resistant to economic fluctuations.





















OFFICE FACILITIES - OPERATING



PROJECT	LOCATION	GLA (sq m)	MAIN TENANTS	WAULT	RENTAL LEVEL	YEAR OF CONSTRUCTION
DL PIANO	Katowice	15 258	BGK TRAVCORP POLAND: SANDVIK	5,5	100%	2020
DL JAGIELLOŃSKA 1	Częstochowa	7 897	Bout Polsi	7,4	100%	2016
DL ATRIUM	Katowice	8 765	ista calypsomescub Ferroli III	4,6	97%	2018
DL VINTAGE POST	Gliwice	6 700	THE SOFTWARE HOUSE EURORE	5,2	100%	2018
DL CENTRAL	Katowice	2 478	ARTERIA GALLUP, MEDUSA	4,4	100%	2013
DL IRIS*	Warszawa	14 829	SAINT-GOBAIN Poctta Polska	7,1	100%	2022
DL PRIME I	Gliwice	16 190	ista	6,8	100%	2023
DL TOWER I	Katowice	11 896	PKPCARGO	5,6	92%	2022





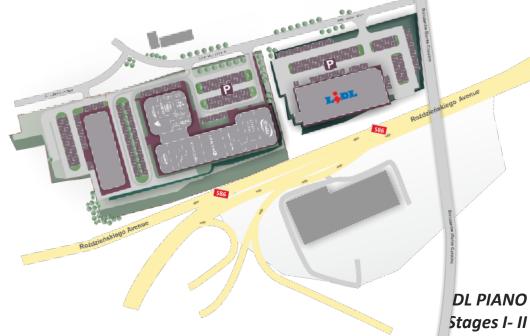
84 013





DL PIANO





An example of an office and service complex developed by DL Invest Group, with a leasable area of 15,700 GLA and a usable area of over 17,222 sq m, which can be extended to 30,000 GLA. The complex meets the daily needs of office workers thanks to an extensive retail and service function, which includes a kindergarten, gym, canteen and numerous retail outlets. An excellent location tailored to the specificity of the region, with collision-free and multivariate access and extensive parking infrastructure is the answer to the customers' expectations.

















DL TOWER





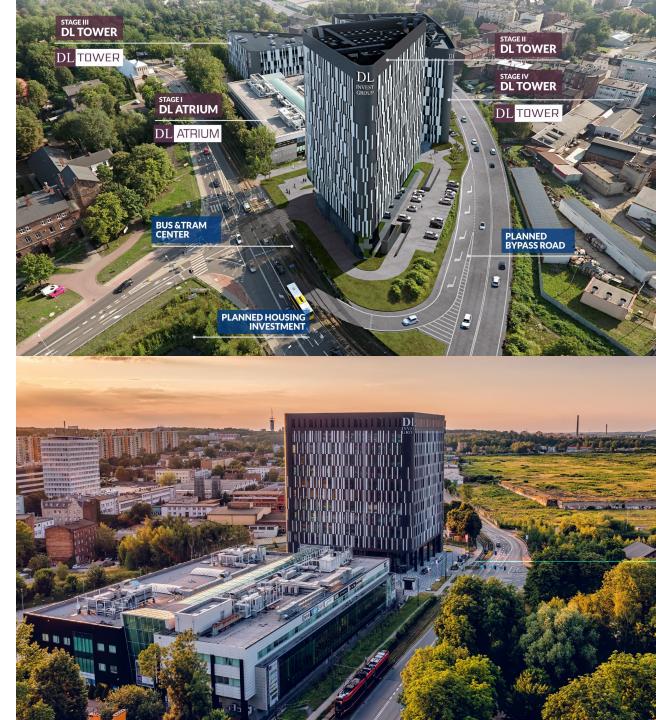




DL TOWER Stage II-IV

The project acquired as part of the restructuring, which consists of an existing facility that after restructuring reached (from 12%) nearly 100% occupancy (DL Atrium) and a land bank on which the next stage of the DL Tower project is being developed, within an office and retail complex located in the centre of Katowice.

The target area of the complex is over **45,000 GLA**.

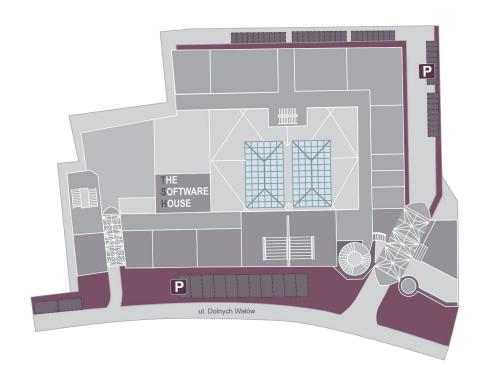








DL VINTAGE POST



DL VINTAGE POST

An example of successful real estate restructuring, combined with revitalisation, of a unique historical building of the former main post office in Gliwice for office and service purposes with a leasable area of 6,000 sqm and a usable area of over **8,800 sqm**.

After changing the functionality of the building, it was subject to a commercialisation process which resulted in its current full lease level.





REFERENCES





ista Shared Services Polska (iss) is a modern outsourcing centre which conducts business for the ista Group in three core competence areas:
Billing, providing billing services for the individual consumption of heat, water and other utilities for customers in Poland and worldwide.
Accounting, offering accounting services for internal ista Group companies, and IT, developing and administering internal IT systems.
iSS has chosen DL Invest Group's latest project DL Prime as its location in Gliwice, signing a contract with a target lease area of almost 7,800 sqm.

SANDVIK Katowice, 12 lipca 2021 r. Sandvík Polska Sp. z o. o. ul. Józefa Pukowca 7 40-847 Katowice NIP-5211010771 Jako firma Sandvík Polska spółka z ograniczoną odpowiedzialnością w styczniu 2020 roku podpisaliśmy umowę najmu na 966 mkw powierzchni biurowej z DL Invest Group w budynku DI. Piano Katowice. We wszystkich aspektach transakcję od początku prowadziła jedna osoba z firmy Wynaimującego ti.: · Prowadziła prezentacje Objektu: Negocjowała warunki transakcji; Negocjowała umowę i nadzorowała jej podpisanie; Nadzorowała proces wykończenia i przekazania powierzchni; Do dnia dzisiejszego pozostaje osobą, do której możemy zwrócić się z każdym zapytaniem i prośbą. Koordynuje również wszelkie zgłoszenia z naszej firmy. Przedstawiciel firmy DL Invest Group Pant Aneta Kulik jest osoba rzetelna, działająca szybko. zaangażowaną w proces związany z najmem, jak również późniejszą obsługą naszej firmy jako Najemcy. Przekazane treści przez Panią Anetę miały swoje odzwierciedlenie w rzeczywistości. Polecamy przedstawiciela reprezentującego DL lavest Group jako kompetentnego i rzeczowego partnera do współpracy, któremu zależy na utrzymywaniu jak najlepszych relacji z Najemcami. Dyrektor Finansowy Dyrektor Zarządzający

Sandvik is a global high-technology engineering group providing solutions that increase productivity, profitability and impact sustainability for the manufacturing, mining and infrastructure industries. Sandvik is an example of a demanding Tenant, both in terms of benefits arising from the location of the property, the quality of service and the standard of real estate. The long-standing cooperation between the parties is a result of DL Invest Group's flexibility, professionalism and responsible approach to



Bank Gospodarstwa Krajowego - Polish state-owned bank, the only such entity in Poland owned by the State Treasury. It was established by law to support government social and economic programmes as well as local government and regional development programmes.

Bank Gospodarstwa Krajowego chose DL Invest Group DL Piano as its location, signing an agreement with a target lease area of almost 400 m2.

















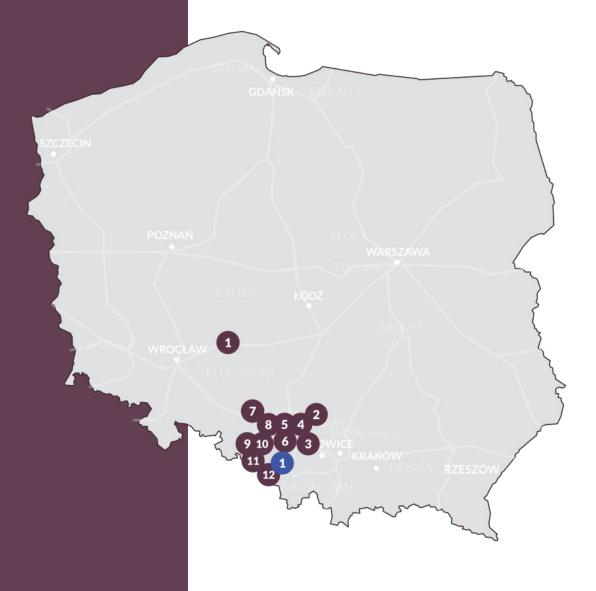


SPECIALISATION WITHIN RETAIL PARKS

DL Invest Group is developing retail parks in the retail property segment under the brand DL Shopping Park.

The DL Shopping Park brand consists of friendly, family-oriented facilities in the form of shopping parks, enabling consumers to fulfil their basic and everyday shopping needs.

The area of 3,000 to 6,000 GLA is occupied by well-known and popular retail chain brands from the food, textile, cosmetics, leisure or electronics sectors, with a strongly expanded service offer in the form of kindergartens, clinics or gyms. The facilities are managed by DL Invest Group as retail, service and entertainment parks with a supra-regional impact. Carefully selected tenants create a complementary, coherent offer for different groups of customers. Strong discount brands and a diversified set of tenants are a guarantee of project stability.





existing

- 1. DL SHOPPING KĘPNO
- 2. DL SHOPPING ZAWIERCIE
- 3. DL SHOPPING CZELADŹ
- 4. DL SHOPPING SIEMIANOWICE ŚL. I
- 5. DL SHOPPING SIEMIANOWICE ŚL. II
- 6. DL SHOPPING KATOWICE
- 7. DL SHOPPING ZAWADZKIE
- 8. DL SHOPPING RUDA ŚLĄSKA
- 9. DL SHOPPING KNURÓW
- 10. DL SHOPPING KNURÓW II
- 11. DL INVEST PARK RYDUŁTOWY
- 12. DL INVEST PARK RYBNIK

In progress

1. DL SHOPPING MIKOŁÓW











RETAIL PARKS - OPERATING



PROJECT	GLA (sqm)	MAIN TENANTS	RENTAL LEVEL	WAULT	YEAR OF COMMISSIONING
DL SHOPPING PARK KNURÓW	5 893	#ACTION pepco° R®SSMANN	100%	4,0	2014
DL SHOPPING PARK KATOWICE	4 284	Dealz pepco° R⊕SSMANN	100%	4,9	2016
DL SHOPPING PARK ZAWIERCIE	5 153	CCC pepco° we has been been been been been been been bee	100%	5,3	2018
DL SHOPPING PARK CZELADŹ	5 230	kik pepco R⊕SSMANN	100%	5,6	2019
DL SHOPPING PARK RUDA ŚLĄSKA	3 490	Pepco R⊕SSMANN	100%	6,2	2012
DL SHOPPING PARK RYBNIK	3 489	pepco R®SSMANN	100%	5,8	2019
DL SHOPPING PARK RYDUŁTOWY	3 625	DEICHMANN Pepco® R⊕SSMANN	100%	7,0	2012
DL SHOPPING PARK SIEMIANOWICE II	2 889	kik mediaexpert •	100%	5,4	2017
DL SHOPPING PARK SIEMIANOWICE I	3 108	CCC Biodronko pepco° R®SSMANN	100%	6,2	2014
DL SHOPPING PARK KĘPNO	702	RTVEURO AGD	100%	3,0	2018*
DL SHOPPING PARK ZAWADZKIE	726	żobko mediaexpert ♥	100%	4,4	2018*
DL SHOPPING PARK KNURÓW II	3 000	Dealz sinsay (130)	100%	5,5	2022

41 589

^{*} Facility purchased by the Group. Date indicated for major refurbishment and modernization after purchase.

OPERATING FACILITY EXAMPLE DL SHOPPING PARK CZELADŹ



DL SHOPPING PARK CZELADŹ

a retail and service park in Czeladź directly next to the grocery operator Lidl with a lease area of over 5,200 sq.m























SHOPPING PARKS - IN PROGRESS DL SHOPPING MIKOŁÓW





DL SHOPPING PARK MIKOŁÓW - retail and service parks of 4,200 and 3,000 GLA, developed by food operator Kaufland

PROJECT	LEAD TIME	GLA (m²)	MAIN TENANTS	STATUS
DL SHOPPING PARK MIKOŁÓW I	2022	4 200	Dealz Sinsay pepco Ressmann	UNDER CONSTRUCTION
		4 200	•	







ATTACHMENTS

DL INVEST GROUP





Investment in existing portfolio by implementing photovoltaic panels on rooftops and green spaces as part of DL Green strategy to decarbonize facilities.

With a view to the future, the constantly changing market environment and the environment for which we are jointly responsible, we decided to establish **DL Energy** in order to maximise the "**DL Green**" concept.

Meeting the highest requirements for low-carbon and energy efficiency is one of the elements of our policy, which guarantees our tenants the lowest costs of space maintenance while meeting the most stringent requirements of the international BREEAM building certification system, while having a positive impact on the environment.



STATUTORY ACTIVITIES FOR ENERGY

Generation of energy from renewable energy sources (photovoltaic panels) on roofs and land within the real estate portfolio of DL Invest Group.



PROJECT AIM

The aim of the project is to decarbonise **DL Invest Group's** properties in order to have a positive impact on the environment and to create an additional source of income, generated by the sale of green energy.



LAUNCHING THE PROJECT

At the end of 2021, the company DL Invest Group Energy Sp. z o.o., which is part of the holding structures of DL Invest Group S.A., was established, which is responsible for the implementation of the project to build photovoltaic panels on objects managed by DL Invest Group. Currently, work is ongoing related to the selection of energy recipient, which will be produced by the Company, as well as the selection of the contractor responsible for the complex installation of panels. The company is scheduled to begin operations in 2023.













BUSINESS ASSUMPTIONS

The assumed business model of DL ENERGY will be based on the following assumptions:

8 VOCATION DL ENERGY

DL Invest Group PM SA established the company DL ENERGY, which obtains a licence for electricity generation and concludes contracts for the lease of roof slopes and green areas from **DL Invest Group** special purpose vehicles.

© CONSTRUCTION OF PHOTOVOLTAIC INSTALLATIONS

DL ENERGY builds photovoltaic installations on leased roofs and outdoor areas of DL Invest Group special purpose vehicles.

PRODUCTION AND SALE OF ENERGY

DL ENERGY generates electricity and sells it in full to an external licensed customer (contract signing in progress) - the forecast sales price today is 89 - 104 EUR net / MWh (assumed price increase in later years, which was not included in the model).

BASIC ASSUMPTIONS FOR ENERGY TRADING*

An external customer sells a portion (about 30%) of the electricity generated by DL Energy on the basis of a long-term contract (10 - 20 years) to special purpose vehicles of the DL Invest Group, at a price of 193 EUR net / MWh (purchase cost of 104 EUR plus a margin of about 89 EUR net / MWh) - which will constitute for the tenants of special purpose vehicles of the DL Invest Group at least 10% lower cost of energy purchase than from the tariffs of local operators.



ENERGY BALANCING

The remaining surplus electricity purchased from **DL Energy** externally, the licensed customer will balance on the market.



REVENUE AND PROFITABILITY

Forecasted revenue from the whole project is 5 million EUR/year (104 EUR net x 45 514 MWh/year) or 4 million EUR/year (89 EUR net x 45 514 MWh/year). 8. the assumed cost of implementation is 35 million EUR, which gives a return ROI of 7.6 years (at a price of 104 EUR), or ROI of 10 years (at a price of 89 EUR)



PROJECT COSTS

The assumed cost of implementation is EUR 35 million, which gives a 7.6-year ROI (at a price of EUR 104), or a 10-year ROI (at a price of EUR 104).













WITH A VIEW TO THE FUTURE

based on the principles of ESG and sustainable construction with the highest requirements for low-carbon and energy efficiency, guaranteeing tenants the lowest costs of maintaining the used space while meeting the most stringent requirements of the international BREEAM building certification system, DL Invest Group guarantees:

- lower costs of maintaining the leased space thanks to lower operating costs (up to 20% lower than in ordinary buildings) made possible by solutions that make efficient use of energy, water and waste management, i.e. rainwater is collected in special tanks and used to irrigate green areas; water-saving bathroom taps with reduced flow and time closure; use of grey water, intelligent system of energy-saving lighting management; high insulation parameters of building partitions; automation of air conditioning and ventilation and heat recovery; installation of solar panels.
- certification of projects under the international BREEAM system. Certification requires the assumption that the ecological value of a site before development will not diminish after development.
- high indoor air quality and adequate daylight, creating a pleasant indoor climate that contributes to well-being and productivity. High indoor air quality means an increase in productivity of more than 10%.
- the use of renewable energy sources in the energy balance of the project. This includes low emission heat pumps and photovoltaic panels, among others..

- the use of the highest quality building insulation materials, ensuring excellent thermal optimisation.
- design of wide green belts including high greenery along roads and project sites, which among other things reduces the impact of road transport on the immediate surroundings.
- the use of mostly recyclable materials for construction.
- implementation of a proper management and waste treatment system on the investment site, which will exclude the potential impact on the immediate environment of the projects.
- maximum high ratio of biologically active area of the site.
- maximum protection of the existing tree stand and maximisation of planting of plants creating a friendly environment for numerous animals and creation of natural habitats, thus contributing to the preservation of the biodiversity of the area.
- Landscaping elements such as benches, an outdoor gym for employees and residents.
- intelligent led lighting system that provides excellent energy-efficient lighting in compliance with standards, while maintaining low and monitored power consumption





GREEN SOLUTIONS ARE OUR PRIORITY













Asset Performance: 71,9%

Excellent



Bulding Management: Not Assessed

Bulding Management: Not Assessed



STATEMENTS OF ASSURANCE

DL INVEST GROUP IS AUDITED IN ACCORDANCE WITH MSSF REQUIREMENTS FROM 2013 ONWARDS. THE GROUP IS CURRENTLY AUDITED BY PWC.



Independent Auditor's Report

To the General Shareholders' Meeting and Supervisory
Board of DL Invest Group PM Spółka Akcyjna

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Sprawozdanie niezależnego biegłego rewidenta z badania

Dla Rady Nadzorczej DL Invest Group PM S.A.

Nasza opinia

Naszym zdaniem, załączone roczne skonsolidowane sprawozdanie finansowe:

- przedstawia rzetelny i jasny obraz skonsolidowanej sytuacji majątkowej i finansowej grupy kapitalowej
 DL Invest Group PM S.A. ("Grupa"), w której Jednostką dominującą jest DL Invest Group PM S.A.
 ("Jednostka dominująca") na dzień 31 grudnia 2022 r. oraz skonsolidowanego wyniku finansowego i
 skonsolidowanych przepływów pieniężnych Grupy za rok obrotowy zakończony w tym dniu zgodnie z
 mającymi zastosowanie Międzynarodowymi Standardami Sprawozdawczości Finansowej
 zatwierdzonymi przez Unię Europejską oraz przyjętymi zasadami (polityką) rachunkowości;
- jest zgodne co do formy i treści z obowiązującymi Grupę przepisami prawa oraz statutem Jednostki dominującej.;

Przedmiot naszego badania

Przeprowadziliśmy badanie rocznego skonsolidowanego sprawozdania finansowego grupy kapitałowej DL Invest Group PM S.A., które zawiera:

skonsolidowane sprawozdanie z sytuacji finansowej na dzień 31 grudnia 2022 r.;

oraz sporządzone za rok obrotowy od 1 stycznia 2022 r. do 31 grudnia 2022 r.:

- skonsolidowane sprawozdanie z zysków lub strat i innych całkowitych dochodów;
- skonsolidowane sprawozdanie ze zmian w kapitale własnym;
- skonsolidowane sprawozdanie z przepływów pieniężnych, oraz
- informacje dodatkowa i noty objaśniające.













auditor for years 2021-2023





DL Invest Group prides itself on the AAA
Certificate issued by Bisnode Polska, which
certifies the highest financial credibility. The
internationally recognized assessment
model was created on the basis of 2,400
decision-making rules. The awarding of the
AAA Certificate to DL Invest Group proves
that DL Invest Group is a company with the
highest transparency, creditworthiness and
stable, unthreatened financial liquidity.



CONTACTDL INVEST GROUP



Dominik Leszczyński CEO +48 601 443 131

d.leszczynski@dlinvest.pl



Wirginia Leszczyńska coo

+48 503 985 805 wirginia.leszczynska@dlinvest.pl



MAIN OFFICE

str. Wrocławska 54, 40-217 Katowice +48 32 253 00 95 biuro@dlinvest.pl www.dlinvest.pl

